29th February 2024

Oxfordshire Joint Local Health and Wellbeing Strategy- role of Health Improvement Board in supporting delivery

Purpose

This is an update to the Health Improvement Partnership Board (HIB) in relation to the new Joint Local Health and Wellbeing Strategy for Oxfordshire and the HIBs role in supporting delivery of the new strategy.

Recommendations

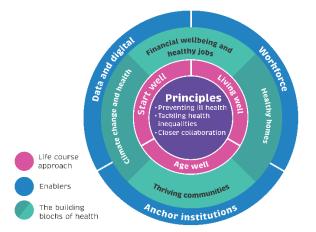
The Health Improvement Board is asked to;

- i. Note the content of the new Joint Local Health and Wellbeing Strategy for Oxfordshire that was approved by the Health and Wellbeing Board in December 2023.
- ii. Review the "Live Well" priority area and its alignment to the existing priorities of HIB.
- iii. Agree to minor changes to HIB's priorities in order to fully align with the Live Well priority and for HIB to become the Primary Partnership overseeing delivery of this priority
- iv. Work with Officers to ensure the performance reporting and agenda planning for future HIB meetings reflects these new priorities.

Background

- 1. The Oxfordshire Health and Wellbeing board is required to publish a Joint Local Health and Wellbeing Strategy which lays out its strategic plan to improve health and wellbeing of local residents
- 2. Organisations represented on the Health and Wellbeing Board have developed a new Oxfordshire Health and Wellbeing Strategy for 2024-2030 (Annex 1), which has been informed throughout by the Integrated Care System (ICS) Strategy and the Oxfordshire Joint Strategic Needs Assessment (JSNA).
- 3. The strategy content has been developed through a process of early engagement with people and communities across Oxfordshire, a workshop with the Health and Wellbeing (HWB) Board, full public consultation and several HWB Board discussions. A cross-organisational Task and Finish group has led the work on behalf of the HWB Board throughout the process.
- 4. The strategy offers a strong, unified vision for improved health and wellbeing and will act as the primary place strategy for health and wellbeing in Oxfordshire. The Task and Finish group will then develop a delivery plan and outcomes framework which will be presented to the Health and Wellbeing Board in March 2024.
- 5. The Strategy has 4 sections to it, demonstrated in the figure below

Figure 1 Oxfordshire Health and Wellbeing Strategy Pin-wheel



- 6. The Health Improvement Board sits as a subgroup of the Health and Wellbeing Board and has had a strong focus over the past few years on the following 3 areas;
 - a. Mental Wellbeing
 - b. Tobacco Control
 - c. Healthy Weight and Physical Activity

Strategy Delivery and Relevant Priorities

- 7. Throughout the course of the strategy development during 2023 residents and a range of stakeholders have underlined the importance of the strategy being something that moves into action and makes a positive difference in people's lives.
- 8. Therefore, the strategy task and finish group have been working over the last 3 months on formulating a Delivery Plan and Outcomes Framework to ensure effectively delivery of the strategies ambitions and accurate monitoring of it.
- 9. Sub-groups of the Health and Wellbeing Board, as well as other partnership forums, already exist within the Oxfordshire system and several are well positioned to be the Primary Partnership to oversee specific parts of strategy delivery.
- 10. The two Live Well priority with the new strategy aligns closely to the priorities of the HIB and are summarised below. The full details of these priorities are on pages 24-28 of Annex 1, and are summarised below



Figure 2- Live Well priorities from new strategy

- 11. Priority 3- Healthy people and healthy places has a focus on ensuring the environment residents live, work and socialise in reduces their exposure to tobacco, drivers of unhealthy weight and alcohol harm. This takes the focus beyond simply these issues as lifestyle factors to the wider context within which key health behaviours occur.
- 12. This approach aligns with the work HIB has focused on in recent years on the 4 arms of the Oxfordshire Tobacco control strategy- preventing people from starting smoking, smoke free environments, local enforcement, supporting smokers to quit, as well as the 4 pillars to the Wholes Systems Approach to Obesity- Healthy weight environments, prevention, support to achieve healthy weight, system leadership. The HIB would need to have a new focus on reducing alcohol related harm to full encompass the work under this priority
- 13. Priority 4- Physical activity and active travel underlines the importance of physical activity to at all stages of life with the multiple benefits it has for both physical and mental health.
- 14. This aligns to the work of different physical activity initiatives under the Oxfordshire On The Move project. It also closely aligns to the Healthy Place Shaping work that has a focus on embedding active travel opportunities across the county. This priority also references the importance of good mental wellbeing and the role accessing nature has to support this. This aligns to the mental wellbeing updates currently received to the Board.

Delivery Plan and Outcomes Framework

- 15. The full delivery plan and outcomes framework for the strategy is in draft form and will be presented to the Health and Wellbeing Board on 14th March 2024. It is structured with Shared Outcomes that sit under each of the strategies 10 priorities. These outcomes are the key areas of focus needed to achieve the ambition of the priority. There are then a range of existing programmes or partnerships working in these focus areas. Where there are gaps in activity to achieve these outcomes, partners will need to work together to fill these. Under each priority there are also Key Outcome Indicators which are the high-level metrics that can be used to monitor progress on achieving these Shared Outcomes. There would then be supporting indicators that sit under these that help monitor progress on specific pieces of work.
- 16. Whilst they are currently in draft form, these shared outcomes and key outcome indicators for the Live Well priorities are included in Annex 2 of this report. The Health Improvement Board is asked to review these and provide feedback to the Task and Finish Group on these. It is also asked to agree to changing the quarterly performance report received at each HIB meeting to be focused on the Key Outcome Indicators and the supporting indicators that will sit under these.

Budgetary implications

17. There are no direct financial implications associated with this report. The Officer resource required to develop the work has required and continues to require contribution from partners of the Health and Wellbeing Board, as agreed by the

Health and Wellbeing Board on 16th March 2023. All partners will need to use organisational resource to support delivery of this strategy.

Equalities and Sustainability implications

- 18. Tackling health inequalities plays a key role in the draft Health and Wellbeing Strategy. The strategy places front and centre the need to tackle avoidable and unfair inequalities in health outcomes, experiences, and access to health and care services. This guiding principle is driven by insights from JSNA 2023.
- 19. Staff across organisations have all emphasised that people from disadvantaged groups should have a chance to help shape the Health and Wellbeing Strategy. As outlined in this report, officers have engaged with residents from disadvantaged groups across Oxfordshire during the process of updating the strategy, especially those whose health has been adversely impacted by their respective disadvantage. Officers have drawn on existing networks and community groups to run targeted focus groups to ensure their voice is heard.
- 20. The process of updating the strategy itself has no direct sustainability implications. However, the final strategy includes a priority regarding the impact of climate change on health, including air quality, access to nature, and the built environment. The final strategy builds on and affirms existing partnership-wide climate action commitments, recognising the impact this has on residents' health and wellbeing.

Risk Management

21. A detailed risk assessment is not required for this work. Regular oversight and input on the strategy development and implementation is provided by the Health and Wellbeing Board and the Task and Finish group.

Appendices / accompanying documents attached

Annex 1- Oxfordshire Joint Local Health and Wellbeing Strategy especially pages 24-28

Annex 2- DRAFT Outcomes Framework for Live Well Priorities

Annex 3- DRAFT Delivery Plan for Live Well Priorities

David Munday Deputy Director of Public Health, Oxfordshire County Council David.munday@oxfordshire.gov.uk February 2024

Annex 2- DRAFT Outcomes Framework Live Well Priorities

to tobacco, alcohol, or unhealthy weight.	rdshire should not be negatively impacted by exposure
Shared outcomes We want to see:	Key Outcome Indicators + Supporting Indicators
3a. More residents living with healthy weight and reduced harm from unhealthy weight, with focus on priority groups. Using Whole Systems Approach: System Leadership 	Percentage of adults (aged 18 plus) classified as overweight or obese Year 6 prevalence of overweight (including obesity) Reception prevalence of overweight (including obesity) Achievement of county wide Gold Sustainable Food Award
ii. Prevention iii. Support iv. Healthy weight environments	Percentage of adults aged 16 and over meeting the '5-a-day' fruit and vegetable consumption recommendations % of the eligible population aged 40-74 years receiving a NHS Health Check Healthy Start Voucher uptake Reduction in levels of Type 2 Diabetes/Reduction in levels of Coronary Heart Disease
3b. Oxfordshire to become smoke free i. Less people taking up smoking ii. Smokefree environments iiiiiiiiiiiiiiiiiiiiiiiiiiiiiiiiiiii	Smoking Prevalence in adults (18+) - current smokers Smoking prevalence in adults in routine and manual occupations (18 64) - current smokers
 iii. Effective regulation and enforcement of illicit tobacco iv. More smokers supported to quit, targeting those populations where smoking rates remain high 	People smoking with mental health condition Smoking prevalence in pregnancy
 3c. Reduced alcohol related harm Address unmet need for alcohol support and treatment. Improve earlier identification and prevention of alcohol harm Close collaborative working between health and care services where there are overlapping needs Supporting the vulnerable and complex needs population to address substance misuse and associated harms 	Alcohol treatment completion Admission episodes for alcohol-related conditions
Primary partnership for priority	
Health Improvement Board	
Key Partnerships Oxfordshire Good Food Network Oxfordshire Tobacco Control Alliance Alcohol Partnership, Oxfordshire Oxfordshire Anchor Network	Key strategies, action plans and work programmes Oxfordshire's Whole System Approach to Obesity Action Plan WSA Health Weight (oxfordshire.gov.uk) Oxfordshire's Healthy Place Shaping Action Plan Oxfordshire's Tobacco Control Strategy and action plan - CCMT (oxfordshire.gov.uk) Drug and Alcohol Partnership Strategy NHS Joint Forward Plan BOB ICB Action Plan NHS Health Check Programme Making Every Contact Count /Here for Health programmes Healthy Start programme

Priority 4: Physical activity and Active Travel (Live Well)

especially in our most deprived areas.	
Shared outcomes	Key Outcome Indicators +
We want to see:	Supporting Indicators
A system wide approach to physical activity, incorporating key physical activity programmes and active travel	Percentage of physically active adults Percentage of physically active children
	Uptake of Move together /You move programmes Number of schools participating in Schools Active Programme
Whole system approach to improving access and uptake of active travel options	Active travel - percentage of adults walking/cycling for travel at leas three days per week (age 16+)
	Development of Local Cycling and Walking Infrastructure Plans Number of Cycling and Walking Activation initiatives that promote inclusion Number of Local Plans that include a specific Healthy Place Shaping policy
Recognition and action on the critical importance of being active for mental health and wellbeing	Self reported wellbeing: people with a low happiness score or ONS wellbeing measures of anxiety, happiness, satisfaction and worthwhile Percentage of people using outdoor space for exercise/health reaso
	Adult patients recorded with a diagnosis of depression Emergency hospital admissions for intentional self-harm in all ages
Primary partnership for priority Health Improvement Board	
Key Partnerships	Key strategies, action plans and work programmes
Active Oxfordshire Safer Oxfordshire Partnership Community Safety Partnerships Oxfordshire Stronger Communities Alliance Oxfordshire Mental Health Prevention Concordat Partnership Group	Oxfordshire on the Move Move Together programme You Move programme Oxfordshire's Whole System Approach to Obesity Action Plan Oxfordshire Mental Health Prevention Framework 2020-2023 <u>OxfordshireMentalHealthPreventionFramework</u> Oxfordshire Mental Health Partnership partner programmes Oxfordshire Social Prescribing NHS Health Check Programme

Annex 3- DRAFT Delivery Plan for Live Well Priorities

Strategic Priority 3. Healthy People, healthy places	Shared Outcomes	How will we achieve this	Actions	How will we measure im provements	Key Partnership and Key Contact Representative	Delivery Date/ Reporting Dates	RAG Rating
The length and quality of people's lives in Oxfor dshire should not be negatively impacted by exposure to tobacco, alcohol, or unhealthy w eight.	3. a. More residents living with healthy w eight and reduced harm from unhealthy w eight, with focus on priority groups.	A Whole Systems Approach to Healthy Weight implemented by all partners focussing on :	Identify and collaborate w ith other partners/stakeholders withing and outside of HWB Effective implementation of Oxfordshire's Whole System Approach to Obesity Action Plan <u>WSA Healthy Weight (oxfordshire.gov.uk)</u>	More adults living with healthy w eight More children and young people living with healthy w eight Reduced harm from unhealthy w eight Reduced inequalities in healthy w eight	Health Improvement Board Oxfordshire County Council	June 2024	
People in Oxfordshire should live in healthy environments where they can thrive free from the se harms.		i. SystemLeadership Collaborative w orking w ith all partners to provide strategic oversight and effective implementation	 Effective implementation of Oxfordshire's Food Strategy 2022 Support governance for the Oxfordshire Food Strategy OCC Food Strategy action plan to be agreed. Food Action Working Group (FAWG) formed in each of the City/District area to develop a local action plan Alignment and embedding with other important policy agendas and structures Appoint food champions as conduits for food issues and action in partner organisations (GFO 	Action plans agreed and implementation started Monitoring and evaluation of food action plans			
			 action recommendation) Food offers within partner premises and commissioned services to be in line with <u>Government Buying</u> <u>Standards for Food and Catering</u> 	Audit/review of contracts			

	<u>Services (GBSF) (Section B</u> nutrition).		

ii. Prevention Whole school approaches to food and healthy w eight	Pilot project in priority neighbourhoods; Strategic School Food and Physical activity advisor to support schools implementation (2024-26)	Case study reports frompilot schools – evaluation measurements for w hole schools approach		
Improved access to healthy foods, especially for priority groups	Improve uptake of Healthy Start initiative across the county and ensure support is in place for vulnerable families key groups like pregnant w omen, inclusion groups including social marketing campaigns (promoted by HV teams, homestart) Expand and strengthen existing services and programmes aimed at those at risk of food poverty, including Community Food Netw orks (foodbanks, larders, and fridges), Healthy Start Vouchers, Holiday Activities and Food.	HSV uptake (available by LA) – as percentage of total entitled/eligible beneficiaries – Evaluation of campaigns Percentage of adults aged 16 and over meeting the '5-a-day' fruit and vegetable consumption recommendations More eligible people accessing existing schemes that tackle health and nutrition inequality		
Vibrant, healthy communities that have access to skills and spaces for sharing know ledge and support.	Promote and support community groups and businesses working for a better food system through public procurement and access to resources Promote Oxfordshire Good Food Charter and join netw ork for collective action for a better food system for everyone in Oxfordshire Support Community Wealth Building approaches to preventing food poverty, building resilient communities, and developing skills, jobs, and enterprises that retain w ealth locally. Councils and major institutions commit to being anchor organisations, increasing local procurement, making local assets available to local enterprises, and	Case study reports Progress measures in programmatic evaluation		

		championing local enterprise.			
		Recommendation report for cooking and			
		healthy eating activities. To informfuture	Dramman management of		
	Aw areness and promotion of healthy diet	Recommendation report for cooking and healthy eating activities. To inform future approach for interventions and increase	Progress measures of programmatic evaluation		
		uptake in key target groups (life transitions;	programmatic evaluation		
		leaving home or becoming a parent).			
		Amplified national and local campaigns on			
		Amplified national and local campaigns on healthy eating and food for example Eat Them			
		to Defeat Them, Switch Up Your Lunch Deliver a learning and skill development offer for early years and childcare settings for			
		Deliver a learning and skill development offer			
		healthy eating and food provision			
		,			

iii. Support Reduced diet-related ill health and health inequalities related to unhealthy w eight	Commission an all age healthy weight service to include bespoke programmes for diverse and multi-ethnic communities, for people with mental health conditions, learning disabilities and healthy weight in pregnancy	Healthy w eight screening/uptake of CHD/diabetes screening Prevalence of Type 2		
	Develop an adult healthy w eight pathw ay across the system to connect offers in primary care w ith specialist services and improved uptake of support services in Oxfordshire. NHS health checks ongoing programme	Diabetes/Coronary Heart Disease Number of people with healthy w eight in priority populations Uptake of NHS health checks		
A w orkforce that is confident talking about and supporting healthy w eight	Support dissemination of information on healthy w eight action to professionals in health and care organisations Support Making Every Contact Count local training and MECC requirement Support Here for health training and requirement – OUH Trust	Referral and attendance of new ly diagnosed to educational courses to support self-management		
	Continued support of social prescribing processes, referral pathways and community resources.			

	iv. Healthy weight		Achievement of county wide		
	environments Adopt Healthy Place Shaping approach to Healthy Weight Embed healthy and sustainable food and healthy w eight environments w ithin existing policies, plans, and targets	Implementation of Oxfordshire's Healthy Place Shaping Action Plan Local plans to consider including one of the follow ing:- No new hot food takeaways within 400metres of school (preferred) No new hot food takeaways in geographical areas within the district with consistently high levels of excess weight	Gold Sustainable Food Aw ard (universities/anchor institutions/district +city councils/VCSO, businesses) is a good system wide indicator, the framework assesses the whole County against areas including diet related ill-heath, food poverty, talking climate emergency, catering and procurement.		
	Take opportunities to shift the environment tow ard being more healthy Building relationships betw een food retail and health sectors	Hight Fat Salt Sugar advertising restrictions in place (policy) Continue to Review and shared best practice around shifting advertising in the Oxfordshire from High, Fat, Salt and Sugar (junk food) to healthier food advertising. Assessment of advertising spaces in Oxfordshire and w hoowns those spaces underw ay. Oxfordshire Good Food Retail project - to support convenience stores to improve access to healthier food options (targeted in areas of highest excess weight – delivery 2023 - 25)	Priority Places for Food Index- Measures a variety of domains (composite measure) to estimate food insecurity risk, used as a tool for informing areas to target projects/interventions TBC: FEAT tool Local Planning data Evaluation of pilot projects		
3b. Oxfordshire to become smoke free	smoking	Ensure smoke free pathw ays are in place through all NHS services.	Smoking Prevalence in adults (18+) - current smokers Smoking prevalence in adults		
	ii. Smokefree environmentsiii. Effective regulation and	Smokefree communities to protects our residents from tobacco related harm and the harms of second-hand smoking Smokefree Communities Toolkit	w ith a long term mental health condition (18+) - current smokers (GPPS)		
	illicit tobacco enforcement iv. More smokers supported to quit, targeting those	Embedding smoking cessation adverts into housing association regular communications w ith their tenants	Smoking prevalence in adults in routine and manual occupations (18-64) - current smokers		
	populations where smoking rates remain high	Housing officers completing VBA training			

 		Stop for Life Oxon local stop smoking service	HIB 1.12 Reduce the level of smoking in pregnancy		
		Schools engagement w ork on local youth smoking and vaping	(quarterly)		
		Trading Standards enforcement w ork around illegal vape sales			
		National Sw ap to Stop scheme w ith the aim of expanding the provision of free e-cigarettes to all Oxfordshire residents and w ith a promotional push to NHS and Social Care staff to support them to quit smoking.	Tobacco dependency services process measure – currently reporting to ICB		
		Tobacco Dependency Advisors within healthcare services to distribute voucher codes for e-cigarettes to patients	Processindicators - Trading Standards indicators - TBC		
		Pilot schemes – Stop for Life Oxon referral from Citizens Advice Bureaus	Sw ap to Stop scheme - Stop		
		Stopping the start: our new plan to create a smokefree generation – new measures to be implemented	Smoking Services Quarterly Monitoring Return.		
3c. A	i. address unmet	Alashal Datasrahia and the Alashal and	Current HIB Measures -		
reduction in	i. address unmet need for	Alcohol Partnership and the Alcohol and Drugs Strategy	PHOF C19a,b,c-successfully completing treatment		
alcohol related harm	alcohol support and treatment.		the proportion of all in		
in Oxfordshire	and treatment.	Alcohol treatment services through Turning	treatment w ho successfully complete treatment and do not		
	ii. Improve earlier identification	Point	represent within six months		
	and prevention		PHE C19 Drug and alcohol		
	of alcohol harm	Making Eveny Contact Count local training	treatment completion and drug misuse deaths		
	iii. Close	Making Every Contact Count local training and MECC requirement			
	collaborative w orking	NHS Health Checks with good levels of take-	Reduction in alcohol attributable hospital		
	betw een health	up across the county. Checks include AUDIT	admissions		
	and care	to assess risk of harmfrom drinking alcohol.	Deduction in ARE attendered		
	services where there are	Identification and Brief Advice Training	Reduction in A&E attendance for alcohol related injury or ill		
	overlapping	commissioned by Public Health for a range of	health		
	needs	organisations	Alcohol only numbers in		
	iv. Supporting the vulnerable and		structured treatment		
	vuinerable and				

	complex needs	Community Safety Practitioner based in A&E	Identification and Brief Advice		
	population to	- follow ing up all patients w ho attend due to	/ referrals in primary care are		
	address	alcohol use	increased.		
	substance	alconoruse	increaseu.		
	misuse and	Here for Health offering advice and support to			
	associated	patients, relatives and staff at OUH hospitals			
	harms				
		Offer alternative access points for alcohol			
		services to increase accessibility to the whole			
		population, including those drinking at harmful	Audit/review of Local policies		
		but not hazardous levels.	and plans		
		Eg.			
		Access to Self help for all levels of alcohol			
		users - including Drink Coach app			
			Adult engaged in evidence-		
		Licensing policy and enforcement by District	based w hole-family		
		Councils - Restrict clusters of premises	interventions with evidence of		
		licenced to sell alcohol			
			adult implementing those		
			strategies and improved		
		Health Promotion about the impact of drinking	outcomes for children and the		
		on health in schools and colleges	family		
		Reducing the risks to children and young			
		people associated with substance misuse -	Adult/ Child engaging with,		
		w ithin action plan – see Supporting Families	and benefitting from,		
		Framew ork / Early Help assessment and	appropriate level of support		
		referral	and completing specialist		
			treatment, if necessary		
			a outhont, if hoodsbary		

Strategic Priority 4. Physical Activity and Active Travel	Shared Outcomes	How will we achieve this	Actions	How will we measure improvements	Key Partnership and Key Contact Representativ e	Delivery Date/ Reporting Dates	RAG Rating
Residents of Oxfordshire should be able to be and stay physically active, for example by w alking and cycling, especially in our most deprived areas.	A system wide approach to physical activity, incorporating key physical activity programmes and active travel	Every child learning to sw im, ride a bike and be active for 60 minutes per day Whole School Approach Older people and those with long term conditions moving more Increased physical activity levels in priority neighbourhoods, levelling the playing field. Joined up collaboration and investment in w orking together in the community to reach and engage people with health conditions, at-risk groups and older people. Co-ordinated local and national campaigning to promote active lifestyles and raise levels of health literacy.	Continued implementation on Oxfordshire on the Move action plans by Active Oxfordshire – the physical activity and sports partnership for the County Expand provision of subsidised/freephysical activity for families eligible for free school meals – the 'You Move' programme Develop a schools active programme Promotion of PE Pupil premium to schools to enable schools and nurseries to be active learning environments and adopt the Daily Mile Expand the 'Move Together' programme helping adults with long term health conditions to move more Work together to target parents & children w ho are inactive e.g. FAST – families active, sporting together Early Help assessment and referral, intersectoral collaboration Community Safety partnerships enabling confidence that open spaces are safe MECC, social prescribing pathw ays and training/development programmes around Moving Medicine for primary and secondary practitioners.	Key Impact Indicators: Percentage of physically active adults Percentage of physically active children Percentage of adults considered inactive to decrease Percentage of adults 65+ considered inactive to decrease Activity by sex, ethnicity, deprivation levels General physical activity data formactive lives survey <i>Process Measures:</i> Uptake of You Move programme Number of schools participating in Schools Active Programme and a measure around implementation Uptake of Move Together Programme	Health Improvement Board	June 2024	

		Making Every Contact Count local training and also a requirement in NHS Standard Contract	Evaluation of health promotion campaigns		
			campaigns		
	Increase know ledge and				
	capabilities of the Health Care				
	Professional netw ork across				
	Oxfordshire				
Whole system					
approach to	More cycling and w alking to	Effective implementation of Healthy Place	Active travel - percentage of		
improving access and	w orkplaces and school, especially among underserved	Shaping action plan	adults w alking/cycling for travel at least three days per		
uptake of	populations		w eek (age 16+)		
active travel	populations		week(age for)		
options	Improved cycling and w alking	Include policies promoting physical activity in			
	routes across the county.	local plans	Utilisation of outdoor space for		
			exercise / health reasons		
	Work with local government				
	and OXLEP to encourage business investment that will				
	provide a range of local w ork	Ensure all health and social care organisations	Process Measures:		
	opportunities that enable	have an active travel plan and monitor active			
	active travel	travel levels.	Percentage of Health and		
			social care organisations to		
			have a active travel plan		
	Develop a coordinated		Development of Loop Oveling		
	approach betw een local councils and voluntary		Development of Local Cycling and Walking Infrastructure		
	organisations to promoting		Plans		
	w alking and cycling.		Tidrio (
	3 4 4 7 4 3		Number of Cycling and		
			Walking Activation initiatives		
	Implementation of Healthy		that promote inclusion		
	Place Shaping objectives		Number of Local Plans that		
	Work with developers so any		include a specific Healthy		
	new developments have		Place Shaping policy		
	cycling and w alking routes that				
	effectively connect with				
	existing active travel				
	infrastructure.				
Deservise en d	Currenting community groups	Leisure Convises Darks and Cross stress			
Recognise and action the	Supporting community groups, local sports clubs and	Leisure Services, Parks and Green spaces provided by District Councils	Self reported w ellbeing: people w ith a low happiness		
critical	voluntary organisations across		score or ONS w ellbeing		
importance of	the county	NHS Health Checks with good levels of take-	measures of anxiety,		
being active for		up across the county. Checks include levels of	happiness, satisfaction and		
mental health	Targeted funding for people	physical activity	w orthw hile		
and w ellbeing	w ith or at risk of long- term				